# **CONSOLIDATED FINANCIAL REPORT**

# THE CORPORATION OF THE TOWNSHIP OF BLACK RIVER-MATHESON

# DISTRICT OF COCHRANE

YEAR ENDED DECEMBER 31, 2020

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# THE CORPORATION OF THE TOWNSHIP OF BLACK RIVER-MATHESON

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#### MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The accompanying financial statements of the Corporation of the Township of Black River-Matheson are the responsibility of the Corporation of the Township of Black River-Matheson's management and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles for local governments established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. A summary of the significant accounting policies are described in Note 1 to the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Corporation of the Township of Black River-Matheson's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by Management.

Council meets with Management and the external auditors to review the financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The financial statements have been audited by Kemp Elliott & Blair LLP, independent external auditors appointed by the Corporation of the Township of Black River-Matheson. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Corporation of the Township of Black River-Matheson's financial statements.

CASSAMDRA CHLD

Clerk-Treasurer

Cassandra Child



TERRY L. ELLIOTT, CPA, CA STEVEN M. ACLAND, CPA, CA DANIELLE GIRARD, CPA, CA LOUISE LABONTE, MBA, CPA, CA

# CHARTERED PROFESSIONAL ACCOUNTANTS

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#### INDEPENDENT AUDITORS' REPORT

To the Members of Council, Inhabitants and Ratepayers of the Corporation of the Township of Black River-Matheson:

#### **Opinion**

We have audited the consolidated financial statements of the Corporation of the Township of Black River-Matheson, which comprise the consolidated statement of financial position as at December 31, 2020, and the consolidated statements of operations, change in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Corporation of the Township of Black River-Matheson as at December 31, 2020, and the results of its operations, change in net financial assets and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Corporation of the Township of Black River-Matheson in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Corporation of the Township of Black River-Matheson's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation of the Township of Black River-Matheson or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation of the Township of Black River-Matheson's financial reporting process.

#### Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Kemp Elliott & Blair L.L.P.

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
  are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
  effectiveness of the Corporation of the Township of Black River-Matheson's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation of the Township of Black River-Matheson's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Corporation of the Township of Black River-Matheson to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Kemp Elliott & Blair LLP

Licensed Public Accountants New Liskeard, Ontario October 26, 2021

**Chartered Professional Accountants** 

Hemp Elliott & Blain UP

### **CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

# AS AT DECEMBER 31, 2020

FINANCIAL ASSETS		2020	2019
Cash Short-term investments – note 5 Taxes receivable Accounts receivable Long-term receivable – tile drainage – note 10	\$	614,409 6,902,154 477,156 971,926 35,426 9,001,071	\$ 782,735 7,018,323 345,767 758,010 27,505 8,932,340
LIABILITIES			
Accounts payable and accrued liabilities Employee sick leave payable – note 15 Landfill closure and post-closure liability – note 7 Deferred revenue – other – note 8 Deferred revenue – obligatory reserve fund – note 9 Municipal debt – tile drainage – note 10 Municipal debt – other – note 11		1,023,938 18,865 138,000 238,047 575,869 35,426 759,762 2,789,907	1,147,243 20,493 135,500 162,312 473,023 27,505 69,284 2,035,360
NET FINANCIAL ASSETS		6,211,164	6,896,980
NON-FINANCIAL ASSETS			
Tangible capital assets – note 17 Inventories of supplies	<u>-</u> -	15,372,722 469,021 15,841,743	14,497,612 203,996 14,701,608
ACCUMULATED SURPLUS – note 13	\$	22,052,907	\$ 21,598,588

Contingent liabilities and commitments - note 15

The accompanying notes form an integral part of these consolidated financial statements.

On behalf of Council:

Gilles Zaderont

Mavor

Docusigned by:

(USSUM) KU (HILD)

Clerk-treasurer

# **CONSOLIDATED STATEMENT OF OPERATIONS**

# FOR THE YEAR ENDED DECEMBER 31, 2020

		2020		2020	2019
		Budget		Actual	<u>Actual</u>
REVENUES		(Note 12)			
Operating revenues					
Municipal taxation	\$	4,084,115	\$	4,096,974	\$ 3,932,804
Water, sewer and garbage charges		969,252		993,552	1,011,244
User charges		164,710		199,189	210,381
Provincial grants		1,461,660		1,647,974	1,963,504
Federal grants		-		8,916	34,143
Investment income		130,000		238,901	150,924
Penalties and interest on taxes		46,000		49,568	58,222
Provincial Offences Act revenues		25,000		16,765	37,817
Gain on disposal of tangible capital assets		-		-	24,254
Other		10,500		70,539	89,247
		6,891,237		7,322,378	7,512,540
Capital revenues					_
Provincial grants		675,705		472,258	24,306
Federal grants		284,186		51,488	 200,310
-		959,891		523,746	224,616
Total revenues		7,851,128		7,846,124	7,737,156
EXPENDITURES					
General government		1,199,882		1,188,488	1,461,703
Protection to persons and property		1,076,615		1,005,657	986,950
Transportation services		2,867,262		2,496,357	2,732,995
Environmental services		1,067,477		1,061,941	1,176,943
Health services		413,674		422,925	387,567
Social and family services		565,674		567,138	530,281
Recreation and cultural services		529,367		505,243	563,744
Planning and development		60,660		144,056	217,643
Total expenditures		7,780,611		7,391,805	8,057,826
ANNUAL SURPLUS (DEFICIT)		70,517		454,319	(320,670)
ACCUMULATED SURPLUS, BEGINNING OF YEAR		21,598,588		21,598,588	<u>21,919,258</u>
	•	0.4.000.4.5=	_		0.4 = 0.0 = 0.5
ACCUMULATED SURPLUS, END OF YEAR – note 13	\$	21,699,105	\$	22,052,907	\$ 21,598,588

The accompanying notes form an integral part of these consolidated financial statements.

# CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS

# FOR THE YEAR ENDED DECEMBER 31, 2020

	2020 202 <u>Budget Actua</u> (Note 12)				
ANNUAL SURPLUS (DEFICIT)	\$	70,517	\$	454,319	\$ (320,670)
Acquisition of tangible capital assets Amortization of tangible capital assets Proceeds from sale of tangible capital assets Gain on disposal of tangible capital assets Acquisition of inventories of supplies		(1,093,132) 683,000 - - -		(1,576,478) 701,368 - - (265,025)	(1,582,271) 682,606 24,750 (24,254) (51,151)
Decrease in net financial assets		(339,615)		(685,816)	(1,270,990)
Net financial assets, beginning of year		6,896,980		6,896,980	8,167,970
NET FINANCIAL ASSETS, END OF YEAR	\$	6,557,365	\$	6,211,164	\$ 6,896,980

The accompanying notes form an integral part of these consolidated financial statements.

# **CONSOLIDATED STATEMENT OF CASH FLOWS**

# FOR THE YEAR ENDED DECEMBER 31, 2020

OPERATIONS	2020	2019
Annual surplus (deficit)	\$ 454,319	\$ (320,670)
Charges not affecting cash –		
Amortization of tangible capital assets	701,368	682,606
Gain on disposal of tangible capital assets	-	(24,254)
Other control of control	1,155,687	337,682
Other sources (uses) of cash –	(101.000)	(01.170)
Change in taxes receivable Change in accounts receivable	(131,389)	(21,178)
Change in accounts receivable  Change in accounts payable and accrued liabilities	(213,916) (123,305)	(81,198) 356,108
Change in accounts payable and accrued habilities  Change in employee sick leave payable	(1,628)	(14,466)
Change in employee sick leave payable  Change in accrued landfill closure and post-closure liability	2,500	8,500
Change in deferred revenue – other	75,735	127,649
Change in deferred revenue – obligatory reserve funds	102,846	311,693
Change in inventories of supplies	(265,025)	(51,151)
отапусти по от отрине	(554,182)	635,957
Total cash provided by operations	601,505	973,639
CARITAL TRANSACTIONS		
CAPITAL TRANSACTIONS	(1 F7C 470)	(1 500 071)
Acquisition of tangible capital assets  Proceeds from sale of tangible capital assets	(1,576,478)	(1,582,271) 24,750
Total cash used for capital transactions	(1,576,478)	(1,557,521)
Total cash asca for capital transactions	(1,570,470)	(1,557,521)
INVESTING TRANSACTIONS		
Redemption (acquisition) of short-term investments	116,169	(106,821)
FINANCINO TRANCACTIONO		
FINANCING TRANSACTIONS  Municipal debt proceeds	722,000	
Municipal debt proceeds  Municipal debt repayments	(31,522)	(17,314)
Total cash provided by (used for) financing transactions	690,478	(17,314)
Total cash provided by (used for) financing transactions	030,470	(17,514)
DECREASE IN CASH	(168,326)	(708,017)
Cash, beginning of year	782,735	1,490,752
CASH, END OF YEAR	\$ 614,409	\$ 782,735
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REPRESENTED BY		
Cash	\$ 614,409	\$ 782,735

The accompanying notes form an integral part of these consolidated financial statements.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED DECEMBER 31, 2020

The Corporation of the Township of Black River-Matheson is a township in the Province of Ontario, Canada. It conducts its operations guided by the provisions of provincial statutes such as the Municipal Act 2001, Provincial Offences Act and other related legislation.

### 1. Accounting policies

The consolidated financial statements of the Corporation of the Township of Black River-Matheson are the representation of management and council and are prepared in accordance with generally accepted accounting principles for local government as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada as prescribed for Ontario municipalities by the Ministry of Municipal Affairs and Housing.

#### Use of estimates

Management has made estimates and assumptions that affect the amounts reported in preparing these consolidated financial statements. Significant areas requiring the use of management estimates relate to the determination of tangible capital assets historical cost, estimated useful life and related amortization and landfill post-closure liability.

#### Basis of consolidation

The consolidated financial statements reflect financial assets, liabilities, operating revenues and expenditures, reserves and changes in investment in tangible capital assets of the Township and include the activities of all committees of Council and the following boards, municipal enterprises and utilities which are under the control of Council:

The Corporation of the Township of Black River-Matheson Library Board The Corporation of the Township of Black River-Matheson Museum Committee

Separate schedules for these boards have also been prepared. All interfund assets and liabilities and sources of financing and expenditures have been eliminated.

### Non-consolidated entities

The following local boards, joint local boards, municipal enterprises and utilities are not consolidated:

Porcupine Health Unit

Cochrane District Social Services Administration Board

Although these are joint local boards they run autonomously to provide those services mandated by the Province. The Township has no control over these programs or their financing. These joint local boards are not proportionately consolidated. The yearly requisitions of these boards are expensed by the Township in its statements.

#### Accounting for school board transactions

The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the school boards are not reflected in these statements.

#### Inventories of supplies

Inventories of supplies held for consumption are recorded at the lower of cost or replacement cost.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED DECEMBER 31, 2020

#### Accounting policies – continued

#### **Trust funds**

Trust funds and their related operations administered by the Township are not consolidated, but are reported separately on the "Trust Funds Statement of Continuity and Financial Position".

#### **Municipal drains**

Municipal drain construction and maintenance expenses are recorded as incurred. Financing is reflected at the same time. Generally, costs will be covered by the province or landowners with the Township only responsible for costs allocated to Township roads.

#### **Short-term investments**

Short-term investments are recorded at cost. Investment income earned on surplus funds is reported as revenue in the period earned.

### Tangible capital assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The costs, less the residual values, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements	10 to 50 years
•	-
Buildings	25 to 50 years
Vehicles	15 to 25 years
Equipment	5 to 50 years
Underground networks	40 to 50 years
Roads	7 to 50 years
Bridges	75 years
Culverts	30 years

A full year of amortization is charged in the year of acquisition and no amortization is charged in the year of disposal. Assets under construction are not amortized until the asset is available for use.

The Township has no capitalization threshold for land and buildings, a capitalization threshold of \$10,000 for infrastructure systems and \$2,500 for all other assets. Individual assets of lesser value are expensed, unless they are pooled, because, collectively, they have significant value.

### Deferred revenue - other

The Township receives certain amounts pursuant to funding agreements that may only be used in the conduct of certain programs or in the delivery of specific services and transactions. These amounts are recorded as deferred revenue and are recognized as revenue in the fiscal year the eligibility criteria has been met except when stipulations are present and to the extent that the transfer give rise to an obligation that meets the definition of a liability.

#### Deferred revenue – obligatory reserve funds

The Township receives Federal Gas Tax funding under the authority of the Federal legislation. These funds, by their nature, are restricted in their use and until applied to specific expenses, are recorded as deferred revenue. Amounts applied to qualifying expenses are recorded as revenue in the fiscal period they are expended.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED DECEMBER 31, 2020

# 1. Accounting policies – continued Revenue recognition

Government transfers (provincial and federal grants)

Government transfers are transfers from senior levels of government that are not the result of an exchange transaction and are not expected to be repaid in the future. Government transfers without eligibility criteria or stipulations are recognized as revenue when the transfer is authorized. A transfer with eligibility criteria is recognized as revenue when the transfer is authorized and all eligibility criteria have been met. A transfer with or without eligibility criteria but with stipulation is recognized as revenue in the period the transfer is authorized and all eligibility criteria have been met, except where and to the extent that the transfer gives rise to an obligation that meets the definition of a liability. Government transfers that meet the definition of a liability are recognized as revenue as the liability is extinguished.

#### Taxation and related revenues

Property tax billings are prepared by the Township based on assessment rolls issued by the Municipal Property Assessment Corporation ("MPAC"). Tax rates are established annually by Council, incorporating amounts to be raised for local services and amounts the Township is required to collect on behalf of the Province of Ontario in respect of education taxes. A normal part of the assessment process is the issue of supplementary assessment rolls, which provide updated information with respect to changes in property assessment. Once a supplementary assessment roll is received, the Township determines the taxes applicable and renders supplementary tax billings. Taxation revenues are recorded when they meet the definition of an asset, the tax is authorized and the taxable event has occurred. Assessments and the related property taxes are subject to appeal. Tax adjustments as a result of appeals are recorded when the results of the appeal process are known.

The Township is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are levied.

Fees, service charges and other revenue

Fees, service charges and other revenue are recognized when earned.

#### 2. Operations of school boards

Further to note 1, the taxation levied on behalf of and due to the school boards is:

Tarther to Hote 1, the taxation levied on behalf of and due to the school board	J 13.	2020	2019
	\$	1.314.730	\$ 1.306,496
Contributions to Joint Boards Further to note 1, the following contributions were made by the Township to the	nese	boards: 2020	2019
		2020	2013
Porcupine Health Unit	\$	90,052	\$ 90,052
Cochrane District Social Services Administration Board (CDSSAB)	\$	865.605	\$ 801.360

#### 4. Trust Funds

3.

Trust funds administered by the Township amounting to \$200,120 (2019 \$193,625) have not been included in the "Consolidated Statement of Financial Position" nor have their operations been included in the "Consolidated Statement of Operations". A separate set of financial statements is prepared for the trust funds.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED DECEMBER 31, 2020

5.	Short-term investments	M	larket Value 2020	Cost 2020	Cost 2019
	Investments held through The ONE Investment Program:		2020	2020	2010
	Bond portfolio	\$	2,073,481	\$ 2,074,872	\$ 2,353,319
	Universe Corporate Bond portfolio		2,541,194	2,441,089	2,357,367
	Equity portfolio		3,093,711	2,386,193	 2,307,637
		\$	7 708 386	\$ 6 902 154	\$ 7 018 323

#### 6. Correction of the prior period

The Township discovered in 2020 that there was an error in their inventory list, and it has been overstated by \$186,224 for several years now. As a result, December 31, 2019 figures, presented for comparative purposes, have been restated from those previously reported as follows:

	As previously	Increase	
	<u>reported</u>	(decrease)	As restated
Statement of Financial Position			
Inventories of supplies	\$ 390,220	\$ (186,224)	\$ 203,996
Accumulated surplus	21,784,812	(186,224)	21,598,588
Statement of Operations			
Accumulated surplus, beginning of year	22,105,482	(186,224)	21,919,258
Accumulated surplus, end of year	27,784,812	(186,224)	21,598,588

There was no impact on the statement of net financial assets in 2019.

#### 7. Landfill closure and post-closure liability

The liability for closure and post-closure of the landfill sites has been recognized using the present value of the estimated closure and post-closure costs, based upon the usage of the sites' capacity.

The discount factor used for all 5 sites is 2.7% net of inflation of 2.2%. Figures used for the calculation of the liability for closure and post-closure costs of each site is detailed below:

	Matheson	Val Gagne	Butler Lake	Ramore	Munroe	Total
Total capacity (m <sup>3</sup> )	126,000	166,606	5,000	51,238	26,000	374,844
Landfilled area (m3)	43,652	17,562	2,147	15,686	4,438	83,485
Remaining capacity (m <sup>3</sup> )	82,348	149,044	2,853	35,552	21,562	291,359
Estimated life (yrs)	72	39	85	62	62	-
Post-closure care (yrs)	2	5	5	5	5	-
Liability at Dec 31, 2020 (	\$) 65,000	9,000	24,000	26,000	14,000	138,000
Closure costs (\$)	235,600	50,000	50,000	50,000	70,000	455,600
Post-closure costs (\$)	34,000	55,000	35,000	35,000	45,000	204,000
Liability remaining to be						
recognized (\$)	204,600	96,000	61,000	59,000	101,000	521,600

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED DECEMBER 31, 2020

### 8. **Deferred revenue – other**

Deferred revenue – other consists of the following:

	De	ecember 31		Funds		Revenue	December 31
		2019	Received		Earned		2020
Provincial government	\$	162,312	\$	94,169	\$	18,434	\$ 238,047

### 9. **Deferred revenue – obligatory reserve funds**

Deferred revenue – obligatory reserve funds consist of the following:

	De	cember 31	Funds	Revenue	De	cember 31
		2019	Received	Earned		2020
Federal Gas Tax	\$	473,023	\$ 154,334	\$ 51,488	\$	575,869

### 10. Long-term receivables / municipal debt – tile drainage

The Township is liable for long-term liabilities with respect to tile drainage assistance loans for which the responsibility for the payment of principal and interest has been assumed by the benefiting landowners. The total amount outstanding as at December 31, 2020 is \$35,426 (2019 \$27,505) and is reflected as municipal debt and long-term receivables on the Consolidated Statement of Financial Position.

#### 11. Municipal debt

The balance of the municipal debt reported on the "Consolidated Statement of Financial Position" consists of the following loans:

Term loan with OCWA, payable in blended monthly installments of \$1,621
plus interest at 2.72%, final installment due September 2023. The debt
relates to the purchase of equipment.

A serial debenture with Infrastructure Ontario repayable in semi-annual (February and August) blended (principal and interest) payments of \$23,479 with interest at 2.7% per annum and the debenture matures in February 2040. The loan relates to the purchase of a new municipal building.

	\$ 51,494	\$ 69,284
,	 708,268	
	\$ 759,762	\$ 69,284

2020

2019

Principal payments are due as follows:

2021	\$ 46,303
2022	47,569
2023	43,994
2024	30,370
2025	31,195
2026 +	 560,331
	\$ 759 762

The debt is to be repaid from general municipal revenues. Total interest paid on the loans in 2020 was \$11,412 (2019 \$2,142).

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2020

### 12. Budget

The Budget adopted by Council was not prepared on a basis consistent with that used to report actual results according to Public Sector Accounting Standards used on the Consolidated Statement of Operations on page 5. The budget was prepared on a modified accrual basis while Public Sector Accounting Standards now require a full accrual basis. The actual budget is reflected in note 18. It expenses all tangible capital expenditures, does not include amortization expense, reflects proceeds of long-term debt as revenue, principal repayments of long-term debt as an expense and the full proceeds from the sale of tangible capital assets as revenue. The budget figures presented in the consolidated statements of operations and change in net financial assets represent the financial plan adopted by Council with adjustments as follows:

		 2020
Actual	budget deficit for the year – note 18	\$ (371,138)
Add:	Investment in tangible capital assets	1,093,132
	Long-term debt repayments	31,523
Less:	Estimated amortization	 (683,000)
Budge	et surplus per statement of operations – page 5	\$ 70,517

#### 13. Accumulated surplus

Reserves represent an appropriation of surplus for a specific purpose, determined by council, are non-statutory and subject to change by council at any time.

and subject to change by ocurrent at any time.		2020		2019
Reserves		2020		2010
Working funds reserve	\$	2,061,604	\$	2,172,188
Fire equipment reserve	•	132,660	·	132,660
Administration reserve		195,393		195,393
Recreation reserve		73,096		73,096
Library reserve – note 22		3,035		3,035
Museum reserve – note 23		25,575		25,575
Cemeteries reserve		36,312		36,312
Economic development reserve		171,060		171,060
Planning reserve		2,628		1,628
Infrastructure reserve		524,900		524,900
Protective inspection/by-law reserve		11,250		11,250
Tax rate stabilization reserve		-		334,334
Water reserve – note 20		1,640,421		1,481,855
Sewer reserve – note 19		1,274,579		1,141,235
Garbage collection reserve – note 21		65,623		45,543
Landfill reserve		205,269		205,269
Modernization reserve		443,000		443,000
COVID-19 Safe Restart reserve		104,520		
		6,970,925		6,998,333
Amounts to be recovered				
Unfunded capital expenditures		-		(32,069)
Unfinanced municipal debt		(759,761)		(69,284)
Net financial assets		6,211,164		6,896,980
Non-financial assets				
Invested in tangible capital assets		15,372,722		14,497,612
Inventories of supplies		469,021		203,996
		15,841,743		14,701,608
Accumulated surplus	\$	22,052,907	\$	21,598,588

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED DECEMBER 31, 2020

#### 13. Accumulated surplus - Continued

#### Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year, and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the Change in Net Financial Assets for the year.

#### 14. Revolving line of credit

The Township has a \$2,000,000 business operating line negotiated with CIBC with a balance outstanding of \$nil (2019 \$nil) and interest is at bank prime plus 0.25% (currently 2.7%).

#### 15. Contingent liabilities and commitments

#### Non-consolidated entities

The Township is contingently liable for the deficits and long-term debt of the non-consolidated entities.

#### **Ontario Municipal Employees Retirement Fund**

All permanent, full-time employees of the Township are eligible to be members of the Ontario Municipal Employees Retirement System ("OMERS"), a multi-employer pension plan. The plan provides defined pension benefits to employees based on their length of service and rates of pay.

As this is a multi-employer pension plan, the contributions by the Township are recognized as an expenditure. No pension liability for this type of plan is recognized in the Township's consolidated financial statements. Contributions made by the Township to OMERS for 2020 were \$155,110 (2019 \$160,473). The plan had an actuarial deficit of \$3.2 billion at the end of 2020.

#### Employee sick leave payable

Under the sick leave benefit plan, unused sick leave can be accumulated and employees may become entitled to a cash payment when they leave the Township's employment.

The liability for sick leave, to the extent that it has vested and could be taken in cash by an employee on termination, amounted to \$18,865 (2019 \$20,493). This is reflected as a liability in the financial statements. There are no other obligations to municipal employees related to retirement or other post-employment benefits.

#### **Funding agreements**

Under the terms of various funding agreements, the Township could have provincial and federal grants become repayable if it is determined that funding was applied towards ineligible costs or if other terms of the agreements were not met. At year end management is of the opinion that all conditions have been met and funding was applied towards eligible costs.

#### Legal contingencies

Various other statements of claim have been issued against the Township claiming damages. Damages, if any, cannot be estimated at this time and in any event, the Township is of the opinion that these claims would be unfounded or covered by insurance after application of a \$5,000 deductible per claim. Should any loss result, it would be charged to operations when the amount is ascertained.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED DECEMBER 31, 2020

#### 16. **Segmented information**

The Corporation of the Township of Black River-Matheson is a diversified municipal government institution that provides a wide range of services to its citizens, including General Government Services, Protection Services, Transportation Services, Environmental Services, Health Services, Social and Family Services, Recreational and Cultural Services and Planning and Development Services. Service areas were created for the purpose of recording specific activities to attain certain objectives in accordance with regulations, restrictions or limitations.

Municipal services are provided by departments and their activities are reported in these service areas. Departments disclosed in the Segmented Information, along with the services they provide, are as follows:

#### **General Government Services**

General government services consists of departments that are responsible for adopting bylaws, adopting administrative policy, levying taxes, acquiring, disposing and managing municipal assets, ensuring effective financial management, monitoring performance and ensuring that high quality municipal service standards are met.

#### **Protection Services**

Protection services consists of departments that are responsible for the enforcement of laws, prevention of crime, and maintenance of peace, order, and security by protecting life, property and the environment through the provision of emergency response, thus ensuring safe homes and safe communities.

#### **Transportation Services**

Transportation services consists of departments that are responsible for the delivery of municipal public works services related to planning, design, construction, cleaning, repair, snow removal and signage of roadway systems.

#### **Environmental Services**

Environmental services include water and sewer services as well as garbage services. Water and sewer services include the operation and distribution of water and networking sewer mains, storm sewers and lagoons. The garbage service is responsible for garbage collection and disposal.

#### **Health Services**

The Township funds a range of public health services through the Porcupine Health Unit and provides ambulance services through the District Social Services Administration Board. The Township also provides cemetery services.

#### Social and Family Services

The Township funds a range of family and social services through the District Social Services Administration Board which includes social housing, childcare and general assistance.

#### **Recreation and Cultural Services**

Recreation and cultural services consists of departments that are responsible for providing, facilitating the development of, and maintaining high quality parks, recreational facilities, and cultural services.

#### **Planning and Development Services**

Planning and development services consists of departments that are responsible for preparing land use plans, bylaws and policies for sustainable development of the Township and for reviewing and approving new development.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

# FOR THE YEAR ENDED DECEMBER 31, 2020

Segmented information – conti	General					Social and	and	and		
	Government	Protection	Transportation I	Environmental	Health	Family	Cultural	Development	Total	Т
	Services	Services	Services	Services	Services	Services	Services	Services	2020	2
Revenues										
Operating revenues										
Municipal taxation	\$ 4,096,974	\$ -	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	\$ 4,096,974	\$ 3,932
Water, sewer and garbage charges	s -	-	-	993,552	-	-	-	-	993,552	1,01
User charges	23,628	61,476	-	20,377	24,908	-	26,909	41,891	199,189	210
Provincial grants	1,422,665	186,724	-	-	-	-	7,995	30,590	1,647,974	1,96
Federal grants	-	-	-	-	-	-	8,916	-	8,916	34
Investment income	234,372	-	-	-	4,529	-	-	-	238,901	15
Penalties and interest on taxes	44,821	-	-	4,747	-	-	-	-	49,568	5
Provincial Offences Act revenues	-	16,765	-	-	-	-	-	-	16,765	3
Gain on disposal of										
tangible capital assets	-	-	-	-	-	-	-	-	-	2
Other	39,004	-	27,602	-	-	-	3,933	-	70,539	8
	5,861,464	264,965	27,602	1,018,676	29,437	-	47,753	72,481	7,322,378	7,51
Capital revenues										
Provincial grants	-	-	472,258	-	-	-	-	-	472,258	2
Federal grants			51,488		-		-		51,488	20
Total revenues	5,861,464	264,965	551,348	1,018,676	29,437	-	47,753	72,481	7,846,124	7,73
Expenditures										
Wages and benefits	578,870	210,332	1,215,937	111,917	27,854	-	250,991	2,098	2,397,999	2,62
Interest on long-term debt	9,747	-	-	1,665	-	-	-	-	11,412	
Materials	193,193	129,839	696,031	202,249	4,716	-	157,206	1,466	1,384,700	1,63
Contracted services	348,120	591,332	192,203	630,788	-	-	40	140,492	1,902,975	2,15
Rents and financial expenses	37,694	-	-	-	-	-	-	-	37,694	6
External transfers	-	-	-	-	388,519	567,138	-	-	955,657	89
Amortization	20,864	74,154	392,186	115,322	1,836	<u> </u>	97,006	-	701,368	68
Total expenditures	1,188,488	1,005,657	2,496,357	1,061,941	422,925	567,138	505,243	144,056	7,391,805	8,05

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

# FOR THE YEAR ENDED DECEMBER 31, 2020

# 17. Schedule of tangible capital assets

2020

	Original Cost Dec 31, 2019	Additions	Transfers	Ending Cost Dec 31, 2020	Opening Accumulated Amortization Dec 31, 2019	Current Amortization	Ending Accumulated Amortization Dec 31, 2020	Net Assets Dec 31, 2020
General								
Land	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000
Buildings	3,812,527	926,520	746,994	5,486,041	2,274,688	95,564	2,370,252	3,115,789
Land improvements	1,598,875	43,781	425,129	2,067,785	998,600	50,305	1,048,905	1,018,880
Vehicles	3,143,600	-	-	3,143,600	1,532,037	144,841	1,676,878	1,466,722
Equipment	5,312,143	18,602	-	5,330,745	2,934,560	177,989	3,112,549	2,218,196
Infrastructure								
Roads	10,862,603	527,575	-	11,390,178	8,072,152	95,651	8,167,803	3,222,375
Bridges	4,266,141	-	-	4,266,141	1,328,565	56,881	1,385,446	2,880,695
Culverts	1,484,843	-		1,484,843	1,237,232	49,495	1,286,727	198,116
Underground networks	3,551,197	-		3,551,197	2,466,787	24,884	2,491,671	1,059,526
Street lights	172,729	-		172,729	34,548	5,758	40,306	132,423
Assets under construction	1,172,123	-	(1,172,123)	_	_			<u>-</u>
Total	\$35,376,781	\$1,576,478	\$ -	\$ 36,953,259	\$20,879,169	\$ 701,368	\$ 21,580,537	\$ 15,372,722

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

# FOR THE YEAR ENDED DECEMBER 31, 2020

# 17. Schedule of tangible capital assets – continued

2019

		Opening						Ending		Opening Accumulated A	Accumulated		_	Ending Accumulated		Net
		Cost						Cost		Amortization	on	Current		Amortization		Assets
	De	ec 31, 2018	Addit	ions	ח	isposals	г	Dec 31, 2019		Dec 31, 2018	Disposals	Amortization		Dec 31, 2019	Dε	ec 31, 2019
General	<u> </u>	20 01, 2010	Addit	10113		порозав		<u> </u>		<u> </u>	Disposais	Amortization		700 01, 2010		<u>,,, 2013</u>
Buildings	\$	3,837,284 \$		-	\$	24,757	\$	3,812,527	\$	2,225,174	24,261	\$ 73,775	\$	2,274,688	\$	1,537,839
Land improvements		1,549,768	49	,200		93		1,598,875		963,652	93	35,041		998,600		600,275
Vehicles		2,561,969	581	,631		-		3,143,600		1,382,590	-	149,447		1,532,037		1,611,563
Equipment		5,268,573	87	,947		44,377		5,312,143		2,801,404	44,377	177,533		2,934,560		2,377,583
Infrastructure																
Roads		10,862,603		-		-		10,862,603		7,969,707	-	102,445		8,072,152		2,790,451
Bridges		4,266,141		-		-		4,266,141		1,271,684	-	56,881		1,328,565		2,937,576
Culverts		1,484,843		-		-		1,484,843		1,187,737	-	49,495		1,237,232		247,611
Underground networks		3,551,197		-		-		3,551,197		2,434,556	-	32,231		2,466,787		1,084,410
Street lights		172,729		-		-		172,729		28,790	-	5,758		34,548		138,181
Assets under construction	on_	308,630	863	,493		-		1,172,123		-	-	-		-		1,172,123
Tabel	•	00 000 <del>7</del> 07 #	4 500	074	•	00 007	•	05 070 704	•	00 005 004 (	00.704	<b>*</b> • • • • • • • • • • • • • • • • • • •	•	00 070 400	•	11107010

**Total** \$ 33.863.737 \$ 1.582.271 \$ 69.227 \$ 35.376.781 \$ 20.265.294 \$ 68.731 \$ 682.606 \$ 20.879.169 \$ 14.497.612

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

# FOR THE YEAR ENDED DECEMBER 31, 2019

#### 18. Budgeting

The Township budgets to determine an appropriate tax rate based on all budgeted revenues and expenditures.

The consolidated statement of operations on page 5 has been modified here to exclude amortization and to include tangible capital asset expenditures and the principal repayments on long-term debt.

This modified statement of operations (budget based) is consistent with the budget format used and is presented here with the 2020 budget.

<u>-</u>		2020	2020	2019
REVENUES		Budget	Actual	Actual
Operating revenues				
Municipal taxation	\$	4,084,115	\$ 4,096,974	\$ 3,932,804
Water, sewer and garbage charges		969,252	993,552	1,011,244
User charges		164,710	199,189	210,381
Provincial grants		1,461,660	1,647,974	1,963,504
Federal grants		-	8,916	34,143
Investment income		130,000	238,901	150,924
Penalties and interest on taxes		46,000	49,568	58,222
Provincial Offences Act revenues		25,000	16,765	37,817
Proceeds from sale of tangible capital assets		_	-	24,750
Other		10,500	70,539	89,247
		6,891,237	7,322,378	7,513,036
Capital revenues				
Provincial grants		675,705	472,258	24,306
Federal grants		284,186	51,488	200,310
Proceeds from long-term debt		-	722,000	<u>-</u>
•		959,891	1,245,746	224,616
Total revenues		7,851,128	8,568,124	7,737,652
EXPENDITURES				
Operating expenditures				
General government		1,190,882	1,167,624	1,452,377
Protection to persons and property		1,008,615	931,503	919,394
Transportation services		2,466,262	2,369,196	2,382,832
Environmental services		944,477	946,619	1,054,274
Health services		411,674	421,089	385,731
Social and family services		565,674	567,138	530,281
Recreation and cultural services		449,367	408,237	483,839
Planning and development		60,660	144,056	217,643
r familing and development	_	7,097,611	6,955,462	7,426,371
Capital expenditures		1,093,132	1,576,478	1,582,271
Long-term debt repayment		31,523	31,522	17,31 <u>3</u>
Total expenditures		8,222,266	8,563,462	9,025,955
Surplus (deficit) full budget base				
(budgeted to be transferred to (from) reserves)	\$	(371,138)	\$ 4,662	\$ (1,288,303)

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

# FOR THE YEAR ENDED DECEMBER 31, 2020

# 19. Sewer systems Schedule of Operations and Continuity of Reserve

This schedule is not prepared according to PSAB accounting rules. It is operational. It excludes depreciation, includes capital revenue and expenses, and includes proceeds and repayments of long-term debt.

	2020	2019
Revenue		
User fees and service charges	<u>\$ 452,189</u>	\$ 458,936
Expenditures		
Wages and benefits	10,852	4,682
Materials, supplies and other	70,797	46,926
Contracts	194,379	219,844
Maintenance	23,361	36,072
Long-term debt - principal	17,791	17,313
- interest	1,665	2,142
Total expenditures	318,845	326,979
Annual surplus – transferred to reserve	133,344	131,957
Reserve, beginning of year	1,141,235	1,009,278
ricacive, beginning or year		1,009,270
Reserve, end of year	\$ 1,274,579	\$ 1,141,235

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

# FOR THE YEAR ENDED DECEMBER 31, 2020

# 20. Water systems Schedule of Operations and Continuity of Reserve

This schedule is not prepared according to PSAB accounting rules. It is operational. It excludes depreciation, includes capital revenue and expenses, and includes proceeds and repayments of long-term debt.

	2020	<u> 2019</u>
Revenue		
User fees and service charges	\$ 508,503	\$ 518,954
Expenditures		
Wages and benefits	31,343	25,855
Materials and supplies	70,179	73,233
Contracted services	214,490	211,894
Maintenance	33,925	63,785
Total expenditures	349,937	374,767
Annual surplus – transferred to reserve	158,566	144,187
Reserve, beginning of year	1,481,855	1,337,668
Reserve, end of year	\$ 1,640,421	\$ 1,481,855

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

# FOR THE YEAR ENDED DECEMBER 31, 2020

# 21. Garbage collection Schedule of Operations and Continuity of Reserve

This schedule is not prepared according to PSAB accounting rules. It is operational. It excludes depreciation, includes capital revenue and expenses, and includes proceeds and repayments of long-term debt.

	 2020	2019
Revenue User fees and service charges	\$ 63,433	\$ 62,818
Expenditures Wages Garbage collection contracts	 43,353 - 43,353	50,886 50,886
Annual surplus – transferred to reserve	20,080	11,932
Reserve, beginning of year	 45,543	33,611
Reserve, end of year	\$ 65,623	\$ 45,543

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

# FOR THE YEAR ENDED DECEMBER 31, 2020

# 22. Library Board Schedule of Operations

This schedule is not prepared according to PSAB accounting rules. It is operational. It excludes depreciation, includes capital revenue and expenses, and includes proceeds and repayments of long-term debt (if applicable).

	 2020	2019
Revenue		
Municipal contributions	\$ 81,920	\$ 87,592
Province of Ontario – annual operating grant	7,995	7,995
Province of Ontario – other	-	128
User fees and service charges	1,721	8,855
Donations	 3,933	1,572
Total revenue	 95,569	106,142
Expenditures		
Wages and benefits	58,911	64,177
Books, videos and computer software	8,034	12,781
Utilities and water	10,837	11,684
Office and computer	13,437	14,507
Insurance	1,536	1,695
Other	 2,814	1,298
Total expenditures	\$ 95,569	\$ 106,142

The library board has a reserve of \$3,035 (2019 \$3,035) designated for library purposes.

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

# FOR THE YEAR ENDED DECEMBER 31, 2020

### 23. Museum Committee Schedule of Operations

This statement is not prepared according to PSAB. It is operational. It excludes depreciation, includes capital revenue and expenses, and includes proceeds and repayments of long-term debt.

	 2020	2019
Revenue		
Municipal contributions	\$ 8,503	\$ 26,888
Admissions, memberships and other	-	182
Donations and fundraising	-	4,390
Federal grants – operating	 -	1,890
Total revenue	 8,503	33,350
Expenditures		
Wages and benefits	-	17,966
Materials and services	 8,503	15,384
Total expenditures	\$ 8,503	\$ 33,350

The museum board has a reserve of \$25,575 (2019 \$25,575) designated for museum purposes.

Kemp Elliott & Blair L.

TERRY L. ELLIOTT, CPA, CA STEVEN M. ACLAND, CPA, CA DANIELLE GIRARD, CPA, CA LOUISE LABONTE, MBA, CPA, CA

# **CHARTERED PROFESSIONAL ACCOUNTANTS**

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#### **NOTICE TO READER**

To the Members of Council, Inhabitants and Ratepayers of the Corporation of the TOWNSHIP OF BLACK RIVER-MATHESON:

On the basis of information provided by management, we have compiled the statement of financial position of the <u>TRUST FUNDS</u> of the Corporation of the <u>TOWNSHIP OF BLACK RIVER-MATHESON</u> as at December 31, 2020 and the statement of continuity for the year then ended.

We have not performed an audit or a review engagement in respect of these consolidated financial statements and, accordingly, we express no assurance thereon.

Readers are cautioned that these statements may not be appropriate for their purposes.

Kemp Elliott & Blair LLP

Licensed Public Accountants New Liskeard, Ontario October 26, 2021

**Chartered Professional Accountants** 

Hemp Elliott & Blair UP

(Unaudited – See Notice to Reader)

# THE CORPORATION OF THE TOWNSHIP OF BLACK RIVER-MATHESON

#### TRUST FUNDS – CEMETERY PERPETUAL CARE

#### STATEMENT OF CONTINUITY

### FOR THE YEAR ENDED DECEMBER 31, 2020

		2019
Balance, beginning of year Capital receipts	\$ 193,625 6,495	\$ 189,275 4,350
BALANCE, END OF YEAR	\$ 200,120	\$ 193,625

#### STATEMENT OF FINANCIAL POSITION

### AS AT DECEMBER 31, 2020

FINANCIAL ACCETO	2020	2019
FINANCIAL ASSETS		
Short-term investments	\$ 198,155	\$ 200,353
Due from Township of Black River-Matheson	1,965	
	200,120	200,353
LIABILITIES AND FUND BALANCE		
Due to Township of Black River-Matheson	-	6,728
Fund balance	200,120	193,625
	\$ 200,120	\$ 200,353

#### NOTES TO THE FINANCIAL STATEMENTS

### 1. **Accounting Policy**

The activities of the trust funds are reported on the cash basis with the exception of amounts due to the Corporation of the Township of Black River-Matheson.

2. Interest earned by the Cemetery Perpetual Care Fund is transferred directly to the Township bank account to fund current year operations and is not recorded in this statement.