CONSOLIDATED FINANCIAL REPORT

THE CORPORATION OF THE TOWNSHIP OF BLACK RIVER-MATHESON

DISTRICT OF COCHRANE

YEAR ENDED DECEMBER 31, 2019

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THE CORPORATION OF THE TOWNSHIP OF BLACK RIVER-MATHESON

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MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The accompanying financial statements of the Corporation of the Township of Black River-Matheson are the responsibility of the Corporation of the Township of Black River-Matheson's management and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles for local governments established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. A summary of the significant accounting policies are described in Note 1 to the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Corporation of the Township of Black River-Matheson's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by Management.

Council meets with Management and the external auditors to review the financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The financial statements have been audited by Kemp Elliott & Blair LLP, independent external auditors appointed by the Corporation of the Township of Black River-Matheson. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Corporation of the Township of Black River-Matheson's financial statements.

CASSAMDRA (HILD

Clerk-Treasurer Cassandra Child

Kemp Elliott & Blair 📖

TERRY L. ELLIOTT, CPA, CA STEVEN M. ACLAND, CPA, CA DANIELLE GIRARD, CPA, CA LOUISE LABONTE, MBA, CPA, CA

CHARTERED PROFESSIONAL ACCOUNTANTS 8 ARMSTRONG ST., P.O. BOX 1468 NEW LISKEARD, ON P0J 1P0 Page 2

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INDEPENDENT AUDITORS' REPORT

To the Members of Council, Inhabitants and Ratepayers of the Corporation of the Township of Black River-Matheson:

Opinion

We have audited the consolidated financial statements of the Corporation of the Township of Black River-Matheson, which comprise the consolidated statement of financial position as at December 31, 2019, and the consolidated statements of operations, change in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Corporation of the Township of Black River-Matheson as at December 31, 2019, and the results of its operations, change in net financial assets and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Corporation of the Township of Black River-Matheson in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Corporation of the Township of Black River-Matheson's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation of the Township of Black River-Matheson or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation of the Township of Black River-Matheson's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Kemp Elliott & Blair L.L.P.

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- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud
 or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that
 is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
 misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
 collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation of the Township of Black River-Matheson's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation of the Township of Black River-Matheson's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Corporation of the Township of Black River-Matheson to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Kemp Elliott & Blair LLP

Licensed Public Accountants New Liskeard, Ontario December 8, 2020

Kemp Elliott + Blain UP

Chartered Professional Accountants

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT DECEMBER 31, 2019

| FINANCIAL ASSETS | | 2019 | | 2018 |
|--|----|------------|----|------------|
| Cash | \$ | 782,735 | \$ | 1,490,752 |
| Short-term investments – note 5 | Ψ | 7,018,323 | Ψ | 6,911,502 |
| Taxes receivable | | 345,767 | | 324,589 |
| Accounts receivable | | 758,010 | | 676,812 |
| Long-term receivable – tile drainage – note 9 | | 27,505 | | 30,127 |
| | | 8,932,340 | | 9,433,782 |
| LIABILITIES | | | | |
| Accounts payable and accrued liabilities | | 1,147,243 | | 791,135 |
| Employee sick leave payable – note 14 | | 20,493 | | 34,959 |
| Landfill closure and post-closure liability - note 6 | | 135,500 | | 127,000 |
| Deferred revenue – other – note 7 | | 162,312 | | 34,663 |
| Deferred revenue – obligatory reserve fund – note 8 | | 473,023 | | 161,330 |
| Municipal debt – tile drainage – note 9 | | 27,505 | | 30,127 |
| Municipal debt – other – note 10 | | 69,284 | | 86,598 |
| | | 2,035,360 | | 1,265,812 |
| NET FINANCIAL ASSETS | | 6,896,980 | | 8,167,970 |
| NON-FINANCIAL ASSETS | | | | |
| Tangible capital assets – note 16 | | 14,497,612 | | 13,598,443 |
| Inventories of supplies | | 390,220 | | 339,069 |
| | | 14,887,832 | | 13,937,512 |
| ACCUMULATED SURPLUS – note 12 | \$ | 21,784,812 | \$ | 22,105,482 |

Contingent liabilities and commitments - note 14

The accompanying notes form an integral part of these consolidated financial statements.

On behalf of Council:

Jilles Lader onto

Mayor

CASSAMDRA CHILD

Clerk-treasurer

CONSOLIDATED STATEMENT OF OPERATIONS

FOR THE YEAR ENDED DECEMBER 31, 2019

| | 2019 | 2019 | 2018 |
|--|------------------|------------------|------------------|
| | Budget | Actual | Actual |
| REVENUES | (Note 11) | | |
| Operating revenues | | | |
| Municipal taxation | \$ 3,903,717 | \$ 3,932,804 | \$ 3,753,157 |
| Water, sewer and garbage charges | 1,009,049 | 1,011,244 | 1,014,986 |
| User charges | 243,427 | 210,381 | 296,588 |
| Provincial grants | 1,570,095 | 1,963,504 | 1,545,897 |
| Federal grants | 69,800 | 34,143 | 1,675 |
| Investment income | 116,000 | 150,924 | 156,728 |
| Penalties and interest on taxes | 52,000 | 58,222 | 58,722 |
| Provincial Offences Act revenues | 20,000 | 37,817 | 24,735 |
| Gain (loss) on disposal of tangible capital assets | - | 24,254 | (68,802) |
| Other | 36,940 | 89,247 | 27,294 |
| | 7,021,028 | 7,512,540 | <u>6,810,980</u> |
| Capital revenues | | | |
| Provincial grants | 94,676 | 24,306 | 51,808 |
| Federal grants | 515,761 | 200,310 | 435,288 |
| Other | - | - | 8,040 |
| | 610,437 | 224,616 | 495,136 |
| Total revenues | 7,631,465 | 7,737,156 | 7,306,116 |
| | | | |
| EXPENDITURES | | | |
| General government | 1,347,363 | 1,461,703 | 1,039,240 |
| Protection to persons and property | 1,066,693 | 986,950 | 911,403 |
| Transportation services | 2,820,884 | 2,732,995 | 2,518,856 |
| Environmental services | 1,356,511 | 1,176,943 | 1,133,930 |
| Health services | 444,246 | 387,567 | 340,951 |
| Social and family services | 539,224 | 530,281 | 453,416 |
| Recreation and cultural services | 627,739 | 563,744 | 555,920 |
| Planning and development | 283,915 | 217,643 | 180,818 |
| Total expenditures | 8,486,575 | 8,057,826 | 7,134,534 |
| ANNUAL SURPLUS (DEFICIT) | (855,110) | (320,670) | 171,582 |
| ACCUMULATED SURPLUS, BEGINNING OF YEAR | 22,105,482 | 22,105,482 | 21,933,900 |
| ACCUMULATED SURPLUS, END OF YEAR – note 12 | \$ 21,250,372 | \$ 21,784,812 | \$ 22,105,482 |

The accompanying notes form an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS

FOR THE YEAR ENDED DECEMBER 31, 2019

| | 2019 Budget (Note 11) | 2019 Actual | 2018 Actual |
|---|--|---|--|
| ANNUAL SURPLUS (DEFICIT) | \$ (855,110) | \$ (320,670) | \$ 171,582 |
| Acquisition of tangible capital assets Amortization of tangible capital assets Proceeds for sale of tangible capital assets Loss (gain) on disposal of tangible capital assets Costs to dispose tangible capital assets Acquisition of inventories of supplies | (2,712,500) 640,000 25,000 - - | (1,582,271) 682,606 24,750 (24,254) - (51,151) | (851,961) 639,780 - 68,802 (30,528) (189,049) |
| Decrease in net financial assets | (2,902,610) | (1,270,990) | (191,374) |
| Net financial assets, beginning of year | 8,167,970 | 8,167,970 | <u>8,359,344</u> |
| NET FINANCIAL ASSETS, END OF YEAR | \$ 5,265,360 | \$ 6,896,980 | \$ 8,167,970 |

The accompanying notes form an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2019

| OPERATIONS | 2019 | 2018 |
|--|----------------------|---------------------------------------|
| Annual surplus (deficit) | \$ (320,670) | \$ 171,582 |
| | | |
| Charges not affecting cash – | | |
| Amortization of tangible capital assets | 682,606 | 639,780 |
| Loss (gain) on disposal of tangible capital assets | (24,254) | 68,802 |
| Other courses (uses) of each | 337,682 | 880,164 |
| Other sources (uses) of cash – | (01 170) | 8,257 |
| Change in taxes receivable Change in accounts receivable | (21,178) (81,198) | (268,500) |
| Change in accounts payable and accrued liabilities | 356,108 | 327,568 |
| Change in employee sick leave payable | (14,466) | (16,989) |
| Change in accrued landfill closure and post-closure liability | 8,500 | 2,000 |
| Change in deferred revenue – other | 127,649 | 20,766 |
| Change in deferred revenue – obligatory reserve funds | 311,693 | 10,093 |
| Change in inventories of supplies | (51,151) | (189,049) |
| | 635,957 | (105,854) |
| | | · · · · · · · · · · · · · · · · · · · |
| Total cash provided by operations | 973,639 | 774,310 |
| | | |
| | (1 500 071) | (051.001) |
| Acquisition of tangible capital assets | (1,582,271) | (851,961) |
| Proceeds from sale of tangible capital assets | 24,750 | - (20 500) |
| Costs to dispose tangible capital assets Total cash used for capital transactions | (1,557,521) | <u>(30,528)</u> (882,489) |
| | (1,557,521) | (002,409) |
| INVESTING TRANSACTIONS | | |
| Acquisition of short-term investments | (106,821) | (104,973) |
| | (| (101,010) |
| FINANCING TRANSACTIONS | | |
| Municipal debt proceeds | - | 90,853 |
| Municipal debt repayments | (17,314) | (4,255) |
| Total cash provided by (used for) financing transactions | (17,314) | 86,598 |
| | | |
| DECREASE IN CASH | (708,017) | (126,554) |
| Cash, beginning of year | 1,490,752 | 1,617,306 |
| Sach, Soginning Si you | 1,100,702 | 1,017,000 |
| CASH, END OF YEAR | \$ 782,735 | \$ 1,490,752 |
| | | |
| REPRESENTED BY | \$ 782,735 | ¢ 1 400 750 |
| Cash | φ /02,/00 | \$ 1,490,752 |

The accompanying notes form an integral part of these consolidated financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

The Corporation of the Township of Black River-Matheson is a township in the Province of Ontario, Canada. It conducts its operations guided by the provisions of provincial statutes such as the Municipal Act 2001, Provincial Offences Act and other related legislation.

1. Accounting policies

The consolidated financial statements of the Corporation of the Township of Black River-Matheson are the representation of management and council and are prepared in accordance with generally accepted accounting principles for local government as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada as prescribed for Ontario municipalities by the Ministry of Municipal Affairs and Housing.

Use of estimates

Management has made estimates and assumptions that affect the amounts reported in preparing these consolidated financial statements. Significant areas requiring the use of management estimates relate to the determination of tangible capital assets historical cost, estimated useful life and related amortization and landfill post-closure liability.

Basis of consolidation

The consolidated financial statements reflect financial assets, liabilities, operating revenues and expenditures, reserves and changes in investment in tangible capital assets of the Township and include the activities of all committees of Council and the following boards, municipal enterprises and utilities which are under the control of Council:

The Corporation of the Township of Black River-Matheson Library Board The Corporation of the Township of Black River-Matheson Museum Committee

Separate schedules for these boards have also been prepared. All interfund assets and liabilities and sources of financing and expenditures have been eliminated.

Non-consolidated entities

The following local boards, joint local boards, municipal enterprises and utilities are not consolidated:

Porcupine Health Unit

Cochrane District Social Services Administration Board

Although these are joint local boards they run autonomously to provide those services mandated by the Province. The Township has no control over these programs or their financing. These joint local boards are not proportionately consolidated. The yearly requisitions of these boards are expensed by the Township in its statements.

Accounting for school board transactions

The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the school boards are not reflected in these statements.

Inventories of supplies

Inventories of supplies held for consumption are recorded at the lower of cost or replacement cost.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

1. Accounting policies – continued

Trust funds

Trust funds and their related operations administered by the Township are not consolidated, but are reported separately on the "Trust Funds Statement of Continuity and Financial Position".

Municipal drains

Municipal drain construction and maintenance expenses are recorded as incurred. Financing is reflected at the same time. Generally, costs will be covered by the province or landowners with the Township only responsible for costs allocated to Township roads.

Short-term investments

Short-term investments are recorded at cost. Investment income earned on surplus funds is reported as revenue in the period earned.

Tangible capital assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The costs, less the residual values, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

| Land improvements | 10 to 50 years |
|----------------------|----------------|
| Buildings | 25 to 50 years |
| Vehicles | 15 to 25 years |
| Equipment | 5 to 50 years |
| Underground networks | 40 to 50 years |
| Roads | 7 to 50 years |
| Bridges | 75 years |
| Culverts | 30 years |

A full year of amortization is charged in the year of acquisition and no amortization is charged in the year of disposal. Assets under construction are not amortized until the asset is available for use.

The Township has no capitalization threshold for land and buildings, a capitalization threshold of \$10,000 for infrastructure systems and \$2,500 for all other assets. Individual assets of lesser value are expensed, unless they are pooled, because, collectively, they have significant value.

Deferred revenue - other

The Township receives certain amounts pursuant to funding agreements that may only be used in the conduct of certain programs or in the delivery of specific services and transactions. These amounts are recorded as deferred revenue and are recognized as revenue in the fiscal year the eligibility criteria has been met except when stipulations are present and to the extent that the transfer give rise to an obligation that meets the definition of a liability.

Deferred revenue – obligatory reserve funds

The Township receives Federal Gas Tax funding under the authority of the Federal legislation. These funds, by their nature, are restricted in their use and until applied to specific expenses, are recorded as deferred revenue. Amounts applied to qualifying expenses are recorded as revenue in the fiscal period they are expended.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

1. Accounting policies – continued Revenue recognition

Government transfers (provincial and federal grants)

Government transfers are transfers from senior levels of government that are not the result of an exchange transaction and are not expected to be repaid in the future. Government transfers without eligibility criteria or stipulations are recognized as revenue when the transfer is authorized. A transfer with eligibility criteria is recognized as revenue when the transfer is authorized and all eligibility criteria have been met. A transfer with or without eligibility criteria but with stipulation is recognized as revenue in the period the transfer is authorized and all eligibility criteria have been met, except where and to the extent that the transfer gives rise to an obligation that meets the definition of a liability. Government transfers that meet the definition of a liability are recognized as revenue as the liability is extinguished.

Taxation and related revenues

Property tax billings are prepared by the Township based on assessment rolls issued by the Municipal Property Assessment Corporation ("MPAC"). Tax rates are established annually by Council, incorporating amounts to be raised for local services and amounts the Township is required to collect on behalf of the Province of Ontario in respect of education taxes. A normal part of the assessment process is the issue of supplementary assessment rolls, which provide updated information with respect to changes in property assessment. Once a supplementary assessment roll is received, the Township determines the taxes applicable and renders supplementary tax billings. Taxation revenues are recorded when they meet the definition of an asset, the tax is authorized and the taxable event has occurred. Assessments and the related property taxes are subject to appeal. Tax adjustments as a result of appeals are recorded when the results of the appeal process are known.

The Township is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are levied.

Fees, service charges and other revenue

Fees, service charges and other revenue are recognized when earned.

2. **Operations of school boards**

Further to note 1, the taxation levied on behalf of and due to the school boards is:

| | | 2019 | 2018 |
|--|-------------|-----------------|----------------------|
| | <u>\$ 1</u> | .306.496 | \$ 1,295,257 |
| Contributions to Joint Boards Further to note 1, the following contributions were made by the Township t | to these I | boards: 2019 | 2018 |
| Porcupine Health Unit | \$ | 90.052 | \$ 86,554 |
| Cochrane District Social Services Administration Board (CDSSAB) | <u>\$</u> | 801.360 | \$ <u>681.317</u> |

4. Trust Funds

3.

Trust funds administered by the Township amounting to \$193,625 (2018 \$189,275) have not been included in the "Consolidated Statement of Financial Position" nor have their operations been included in the "Consolidated Statement of Operations". A separate set of financial statements is prepared for the trust funds.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

| 5. | Short-term investments | N | larket Value 2019 | Cost 2019 | Cost 2018 |
|----|---|----|-------------------------------------|--|---|
| | Investments held through The ONE Investment Program: Bond portfolio Universe Corporate Bond portfolio Equity portfolio | \$ | 2,302,112 2,362,944 2,904,237 | \$ 2,353,319 2,357,367 2,307,637 | \$ 2,301,481 2,302,384 2,307,637 |
| | | \$ | 7,569,293 | \$ 7.018.323 | \$ 6.911.502 |

6. Landfill closure and post-closure liability

The liability for closure and post-closure of the landfill sites has been recognized using the present value of the estimated closure and post-closure costs, based upon the usage of the sites' capacity.

The discount factor used for all 5 sites is 4.2% net of inflation of 2.2%. Figures used for the calculation of the liability for closure and post-closure costs of each site is detailed below:

| | Matheson | Val Gagne | Butler Lake | Ramore | Munroe | Total |
|--------------------------------------|-------------|-----------|-------------|--------|---------|---------|
| Total capacity (m ³) | 126,000 | 40,000 | 5,000 | 15,000 | 26,000 | 212,000 |
| Landfilled area (m ³) | 43,716 | 16,529 | 2,088 | 14,951 | 4,438 | 81,722 |
| Remaining capacity (m ³) | 82,284 | 23,471 | 2,912 | 49 | 21,562 | 130,278 |
| Estimated life (yrs) | 73 | 40 | 86 | - | 63 | - |
| Post-closure care (yrs) | 2 | 5 | 5 | 5 | 5 | - |
| Liability at Dec 31, 2019 | (\$) 21,900 | 19,100 | 6,300 | 82,700 | 5,500 | 135,500 |
| Closure costs (\$) | 235,600 | 50,000 | 50,000 | 50,000 | 70,000 | 455,600 |
| Post-closure costs (\$) | 34,000 | 55,000 | 35,000 | 35,000 | 45,000 | 204,000 |
| Liability remaining to be | | | | | | |
| recognized (\$) | 247,700 | 85,900 | 78,700 | 2,300 | 109,500 | 524,100 |

7. **Deferred revenue – other**

Deferred revenue – other consists of the following:

| | Dece | ember 31 2018 | Funds Received | Revenue Earned | December 31 2019 |
|-----------------------|------|------------------|-------------------|-------------------|---------------------|
| Provincial government | \$ | 34,663 | \$ 137,649 | \$ 10,000 | \$ 162.312 |

8. Deferred revenue – obligatory reserve funds

Deferred revenue - obligatory reserve funds consist of the following:

| | De | cember 31 2018 | Funds Received | Revenue Earned | De | cember 31 2019 |
|-----------------|-----------|-------------------|-------------------|-------------------|----|-------------------|
| Federal Gas Tax | <u>\$</u> | 161,330 | \$ 311,693 | \$ _ | \$ | 473,023 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

9. Long-term receivables / municipal debt – tile drainage

The Township is liable for long-term liabilities with respect to tile drainage assistance loans for which the responsibility for the payment of principal and interest has been assumed by the benefiting landowners. The total amount outstanding as at December 31, 2019 is \$27,505 (2018 \$30,127) and is reflected as municipal debt and long-term receivables on the Consolidated Statement of Financial Position.

10. Municipal debt

The balance of the municipal debt reported on the "Consolidated Statement of Financial Position" consists of the following loan:

Term loan with OCWA, payable in blended monthly installments of \$1,621 plus interest at 2.72%, final installment due January 2021. The debt relates to the purchase of equipment.

<u>2019</u> 2018 <u>\$ 69.284</u> <u>\$ 86.598</u>

Principal payments are due as follows:

| 2020 2021 | \$ 17,791 18,281 |
|--------------|------------------------|
| 2022 | 18,785 |
| 2023 | 14,427 |
| | \$ 69,284 |

The debt is to be repaid from general municipal revenues. Total interest paid on the loan in 2019 was \$2,142.

11. Budget

The Budget adopted by Council was not prepared on a basis consistent with that used to report actual results according to Public Sector Accounting Standards used on the Consolidated Statement of Operations on page 5. The budget was prepared on a modified accrual basis while Public Sector Accounting Standards now require a full accrual basis. The actual budget is reflected in note 17. It expenses all tangible capital expenditures, does not include amortization expense, reflects proceeds of long-term debt as revenue, principal repayments of long-term debt as an expense and the full proceeds from the sale of tangible capital assets as revenue. The budget figures presented in the consolidated statements of operations and change in net financial assets represent the financial plan adopted by Council with adjustments as follows:

| | | | 2019 |
|--------|--|-----------|-------------|
| Actual | budget deficit for the year - note 17 | \$ | (2,951,318) |
| Add: | Investment in tangible capital assets | | 2,712,500 |
| | Long-term debt repayments | | 48,708 |
| Less: | Estimated amortization | | (640,000) |
| | Proceeds from sale o tangible capital assets | | (25,000) |
| Budge | t deficit per statement of operations – page 5 | <u>\$</u> | (855,110) |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

12. Accumulated surplus

Reserves represent an appropriation of surplus for a specific purpose, determined by council, are non-statutory and subject to change by council at any time.

| Reserves Working funds reserve \$ 2,172,188 \$ 3,911,695 Fire equipment reserve 132,660 178,461 Public works reserve - 176,014 Administration reserve 195,393 195,393 Recreation reserve – note 21 3,035 3,035 Library reserve – note 21 36,312 36,312 Economic development reserve 171,060 171,060 Planing reserve 1,628 1,628 Infrastructure reserve 524,900 524,900 Protective inspection/by-law reserve 11,250 11,250 Tax rate stabilization reserve 334,334 334,334 Water reserve – note 19 1,481,855 1,337,668 Sewer reserve – note 18 1,141,235 1,009,278 Garbage collection reserve 443,000 - Amounts to be recovered (32,069) - Unfinanced capital expenditures (32,069) - Unfinanced assets (69,284) (86,598) Net financial assets 14,497,612 13,598,443 Inventori | | | 2019 | 2018 |
|--|---------------------------------|-----------|------------|------------------|
| Fire equipment reserve 132,660 178,461 Public works reserve - 176,014 Administration reserve 195,393 195,393 Recreation reserve 3,035 3,035 Library reserve – note 21 3,035 3,035 Museum reserve – note 22 25,575 25,575 Cemeteries reserve 36,312 36,312 Economic development reserve 1,628 1,628 Infrastructure reserve 1,628 1,628 Infrastructure reserve 34,334 334,334 Water reserve – note 19 1,481,855 1,337,668 Sewer reserve – note 19 1,141,235 1,009,278 Garbage collection reserve – note 20 45,543 33,611 Landfill reserve 205,269 205,269 Modernization reserve 205,269 205,269 Modernization reserve (32,069) - Unfinanced capital expenditures (32,069) - Unfinanced capital expenditures (32,069) - Unfinancial assets 6,896,980 8,167,970 Non-financial assets 14,497,612 13,59 | Reserves | | | |
| Public works reserve - 176,014 Administration reserve 195,393 195,393 Recreation reserve 73,096 99,085 Library reserve – note 21 3,035 3,035 Museum reserve – note 22 25,575 25,575 Cemeteries reserve 36,312 36,312 Economic development reserve 1,628 1,628 Planning reserve 1,628 1,628 Infrastructure reserve 524,900 524,900 Protective inspection/by-law reserve 11,250 11,250 Tax rate stabilization reserve 334,334 334,334 Water reserve – note 19 1,481,855 1,337,668 Sewer reserve – note 18 1,141,235 1,009,278 Garbage collection reserve – note 20 45,543 33,611 Landfill reserve 205,269 205,269 Modernization reserve 6,998,333 8,254,568 Armounts to be recovered (32,069) - Unfinanced municipal debt (69,284) (86,598) Net financial assets 6,896,980 8,167,970 Non-financial assets 14,497,6 | Working funds reserve | \$ | 2,172,188 | \$ 3,911,695 |
| Administration reserve 195,393 195,393 Recreation reserve 73,096 99,085 Library reserve – note 21 3,035 3,035 Museum reserve – note 22 25,575 25,575 Cemeteries reserve 36,312 36,312 Economic development reserve 171,060 171,060 Planning reserve 1,628 1,628 Infrastructure reserve 524,900 524,900 Protective inspection/by-law reserve 11,250 11,250 Tax rate stabilization reserve 334,334 334,334 Water reserve – note 19 1,481,855 1,337,668 Sewer reserve – note 18 1,141,235 1,009,278 Garbage collection reserve – note 20 45,543 33,611 Landfill reserve 205,269 205,269 Modernization reserve 443,000 - Offinanced capital expenditures (32,069) - Unfinanced municipal debt (69,284) (86,598) Net financial assets (6,986,980 8,167,970 Non-financial assets 14,497,612 13,598,443 Invested in tangible capital a | Fire equipment reserve | | 132,660 | 178,461 |
| Recreation reserve 73,096 99,085 Library reserve – note 21 3,035 3,035 Museum reserve – note 22 25,575 25,575 Cemeteries reserve 36,312 36,312 36,312 Economic development reserve 171,060 171,060 171,060 Planning reserve 1,628 1,628 1,628 Infrastructure reserve 524,900 524,900 Protective inspection/by-law reserve 11,250 11,250 Tax rate stabilization reserve 334,334 334,334 Water reserve – note 19 1,481,855 1,337,668 Sewer reserve – note 18 1,141,235 1,009,278 Garbage collection reserve – note 20 45,543 33,611 Landfill reserve 205,269 205,269 205,269 Modernization reserve 443,000 - - 0.01financed capital expenditures (32,069) - - Unfinanced capital debt (69,284) (86,598) - Non-financial assets 14,497,612 13,598,443 390,220 <td>Public works reserve</td> <td></td> <td>-</td> <td>176,014</td> | Public works reserve | | - | 176,014 |
| Library reserve - note 21 3,035 3,035 Museum reserve - note 22 25,575 25,575 Cemeteries reserve 36,312 36,312 Economic development reserve 171,060 171,060 Planning reserve 1,628 1,628 Infrastructure reserve 524,900 524,900 Protective inspection/by-law reserve 11,250 11,250 Tax rate stabilization reserve 334,334 334,334 Water reserve - note 19 1,481,855 1,337,668 Sewer reserve - note 18 1,141,235 1,009,278 Garbage collection reserve - note 20 45,543 33,611 Landfill reserve 205,269 205,269 Modernization reserve - note 20 443,000 - Ginnanced municipal debt (32,069) - Unfinanced capital expenditures (32,069) - Unfinancial assets 6,896,980 8,167,970 Non-financial assets 14,497,612 13,598,443 Inventories of supplies 390,220 339,069 14,887,832 13,937,512 13,937,512 | Administration reserve | | 195,393 | 195,393 |
| Museum reserve – note 22 25,575 25,575 Cemeteries reserve 36,312 36,312 Economic development reserve 171,060 171,060 Planning reserve 1,628 1,628 Infrastructure reserve 524,900 524,900 Protective inspection/by-law reserve 11,250 11,250 Tax rate stabilization reserve 334,334 334,334 Water reserve – note 19 1,481,855 1,337,668 Sewer reserve – note 19 1,141,235 1,009,278 Garbage collection reserve – note 20 45,543 33,611 Landfill reserve 205,269 205,269 Modernization reserve 443,000 - Modernization reserve (32,069) - Unfinanced capital expenditures (32,069) - Unfinanced municipal debt (69,284) (86,598) Non-financial assets 6,896,980 8,167,970 Non-financial assets 14,497,612 13,598,443 Invested in tangible capital assets 390,220 339,069 Inventories of supplies 390,220 339,069 | Recreation reserve | | 73,096 | 99,085 |
| Cemeteries reserve 36,312 36,312 36,312 Economic development reserve 171,060 171,060 Planning reserve 1,628 1,628 Infrastructure reserve 524,900 524,900 Protective inspection/by-law reserve 11,250 11,250 Tax rate stabilization reserve 334,334 334,334 Water reserve – note 19 1,481,855 1,337,668 Sewer reserve – note 18 1,141,235 1,009,278 Garbage collection reserve – note 20 45,543 33,611 Landfill reserve 205,269 205,269 Modernization reserve 6,998,333 8,254,568 Amounts to be recovered (32,069) - Unfinanced capital expenditures (32,069) - Unfinancial assets 6,896,980 8,167,970 Non-financial assets 14,497,612 13,598,443 Invested in tangible capital assets 14,887,832 13,937,512 New of supplies 390,220 339,069 14,887,832 13,937,512 | Library reserve – note 21 | | 3,035 | 3,035 |
| Economic development reserve 171,060 171,060 Planning reserve 1,628 1,628 Infrastructure reserve 524,900 524,900 Protective inspection/by-law reserve 11,250 11,250 Tax rate stabilization reserve 334,334 334,334 Water reserve – note 19 1,481,855 1,337,668 Sewer reserve – note 18 1,141,235 1,009,278 Garbage collection reserve – note 20 45,543 33,611 Landfill reserve 205,269 205,269 Modernization reserve 443,000 - 6,998,333 8,254,568 Amounts to be recovered (32,069) - Unfinanced capital expenditures (32,069) - Unfinancial assets 6,896,980 8,167,970 Non-financial assets 14,497,612 13,598,443 Invested in tangible capital assets 14,487,832 13,937,512 Inventories of supplies 390,220 339,069 14,887,832 13,937,512 14,887,832 13,937,512 | Museum reserve – note 22 | | 25,575 | 25,575 |
| Planning reserve 1,628 1,628 Infrastructure reserve 524,900 524,900 Protective inspection/by-law reserve 11,250 11,250 Tax rate stabilization reserve 334,334 334,334 Water reserve – note 19 1,481,855 1,337,668 Sewer reserve – note 18 1,141,235 1,009,278 Garbage collection reserve – note 20 45,543 33,611 Landfill reserve 205,269 205,269 Modernization reserve 443,000 - 6,998,333 8,254,568 Amounts to be recovered (32,069) - Unfinanced capital expenditures (32,069) - Unfinanced municipal debt (69,284) (86,598) Net financial assets 6,896,980 8,167,970 Non-financial assets 14,497,612 13,598,443 Invested in tangible capital assets 14,487,832 13,937,512 | Cemeteries reserve | | | 36,312 |
| Infrastructure reserve 524,900 524,900 Protective inspection/by-law reserve 11,250 11,250 Tax rate stabilization reserve 334,334 334,334 Water reserve – note 19 1,481,855 1,337,668 Sewer reserve – note 18 1,141,235 1,009,278 Garbage collection reserve – note 20 45,543 33,611 Landfill reserve 205,269 205,269 Modernization reserve 443,000 - 6,998,333 8,254,568 Amounts to be recovered (32,069) - Unfinanced capital expenditures (32,069) - Unfinanced municipal debt (69,284) (86,598) Net financial assets 6,896,980 8,167,970 Non-financial assets 14,497,612 13,598,443 Inventories of supplies 390,220 339,069 14,887,832 13,937,512 | Economic development reserve | | , | |
| Protective inspection/by-law reserve 11,250 11,250 Tax rate stabilization reserve 334,334 334,334 Water reserve – note 19 1,481,855 1,337,668 Sewer reserve – note 18 1,141,235 1,009,278 Garbage collection reserve – note 20 45,543 33,611 Landfill reserve 205,269 205,269 Modernization reserve 443,000 - 6,998,333 8,254,568 Amounts to be recovered (32,069) - Unfinanced capital expenditures (32,069) - Unfinanced municipal debt (69,284) (86,598) Net financial assets 6,896,980 8,167,970 Non-financial assets 14,497,612 13,598,443 Inventories of supplies 390,220 339,069 14,887,832 13,937,512 | • | | , | , |
| Tax rate stabilization reserve 334,334 334,334 Water reserve – note 19 1,481,855 1,337,668 Sewer reserve – note 18 1,141,235 1,009,278 Garbage collection reserve – note 20 45,543 33,611 Landfill reserve 205,269 205,269 Modernization reserve 443,000 - 6,998,333 8,254,568 Amounts to be recovered (32,069) - Unfinanced capital expenditures (32,069) - Unfinanced municipal debt (69,284) (86,598) Net financial assets 6,896,980 8,167,970 Non-financial assets 14,497,612 13,598,443 Inventories of supplies 390,220 339,069 14,887,832 13,937,512 | Infrastructure reserve | | | |
| Water reserve – note 19 1,481,855 1,337,668 Sewer reserve – note 18 1,141,235 1,009,278 Garbage collection reserve – note 20 45,543 33,611 Landfill reserve 205,269 205,269 Modernization reserve 443,000 - 6,998,333 8,254,568 Amounts to be recovered (32,069) - Unfinanced capital expenditures (32,069) - Unfinanced municipal debt (69,284) (86,598) Net financial assets 6,896,980 8,167,970 Non-financial assets 14,497,612 13,598,443 Invested in tangible capital assets 14,497,612 13,598,443 Inventories of supplies 390,220 339,069 14,887,832 13,937,512 | • • | | | |
| Sewer reserve – note 18 1,141,235 1,009,278 Garbage collection reserve – note 20 45,543 33,611 Landfill reserve 205,269 205,269 Modernization reserve - 6,998,333 8,254,568 Amounts to be recovered (32,069) - - Unfinanced capital expenditures (32,069) - (69,284) (86,598) Net financial assets 6,896,980 8,167,970 8,167,970 Non-financial assets 14,497,612 13,598,443 390,220 339,069 Inventories of supplies 390,220 339,069 14,887,832 13,937,512 | Tax rate stabilization reserve | | 334,334 | 334,334 |
| Garbage collection reserve – note 20 45,543 33,611 Landfill reserve 205,269 205,269 Modernization reserve 443,000 - 6,998,333 8,254,568 Amounts to be recovered (32,069) - Unfinanced capital expenditures (32,069) - Unfinanced municipal debt (69,284) (86,598) Net financial assets 6,896,980 8,167,970 Non-financial assets 14,497,612 13,598,443 Invested in tangible capital assets 390,220 339,069 14,887,832 13,937,512 | Water reserve – note 19 | | 1,481,855 | 1,337,668 |
| Landfill reserve205,269205,269Modernization reserve443,000-6,998,3338,254,568Amounts to be recovered(32,069)-Unfinanced capital expenditures(32,069)-Unfinanced municipal debt(69,284)(86,598)Net financial assets6,896,9808,167,970Non-financial assets14,497,61213,598,443Invested in tangible capital assets390,220339,069Inventories of supplies14,887,83213,937,512 | Sewer reserve – note 18 | | 1,141,235 | 1,009,278 |
| Modernization reserve443,000Amounts to be recovered6,998,333Unfinanced capital expenditures(32,069)Unfinanced municipal debt(69,284)Net financial assets6,896,980Non-financial assets6,896,980Invested in tangible capital assets14,497,612Inventories of supplies390,220339,06914,887,83213,937,512 | • | | 45,543 | 33,611 |
| Amounts to be recovered Unfinanced capital expenditures Unfinanced municipal debt(32,069) (69,284)-Net financial assets(69,284)(86,598)Non-financial assets6,896,9808,167,970Non-financial assets14,497,61213,598,443Invested in tangible capital assets390,220339,06914,887,83213,937,512 | Landfill reserve | | , | 205,269 |
| Amounts to be recovered Unfinanced capital expenditures Unfinanced municipal debt(32,069) (69,284)- (86,598)Net financial assets6,896,9808,167,970Non-financial assets Invested in tangible capital assets Inventories of supplies14,497,61213,598,443 390,220339,069 14,887,83214,887,83213,937,512 | Modernization reserve | | 443,000 | - |
| Unfinanced capital expenditures(32,069)Unfinanced municipal debt(69,284)Net financial assets6,896,980Non-financial assets6,896,980Invested in tangible capital assets14,497,612Inventories of supplies390,220339,06914,887,83213,937,512 | | | 6,998,333 | 8,254,568 |
| Unfinanced municipal debt(69,284)(86,598)Net financial assets6,896,9808,167,970Non-financial assets14,497,61213,598,443Invested in tangible capital assets390,220339,069Inventories of supplies14,887,83213,937,512 | Amounts to be recovered | | | |
| Net financial assets 6,896,980 8,167,970 Non-financial assets 14,497,612 13,598,443 Inventories of supplies 390,220 339,069 14,887,832 13,937,512 | Unfinanced capital expenditures | | (32,069) | - |
| Non-financial assets14,497,61213,598,443Invested in tangible capital assets14,497,61213,598,443Inventories of supplies390,220339,06914,887,83213,937,512 | | | | <u>(86,598)</u> |
| Invested in tangible capital assets 14,497,612 13,598,443 Inventories of supplies 390,220 339,069 14,887,832 13,937,512 | Net financial assets | | 6,896,980 | 8,167,970 |
| Invested in tangible capital assets 14,497,612 13,598,443 Inventories of supplies 390,220 339,069 14,887,832 13,937,512 | Non financial accord | | | |
| Inventories of supplies 390,220 339,069 14,887,832 13,937,512 | | | 14 407 612 | 13 508 1/3 |
| 14,887,832 13,937,512 | • | | | |
| | | | | |
| Accumulated surplus <u>\$ 21,784,812</u> <u>\$ 22,105,482</u> | | | 17,007,002 | 10,007,012 |
| | Accumulated surplus | <u>\$</u> | 21,784,812 | \$ 22,105,482 |

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year, and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the Change in Net Financial Assets for the year.

13. Revolving line of credit

The Township has a \$2,000,000 business operating line negotiated with CIBC with a balance outstanding of \$nil (2018 \$nil) and interest is at bank prime plus 0.25% (currently 4.2%).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

14. Contingent liabilities and commitments

Non-Consolidated Entities

The Township is contingently liable for the deficits and long-term debt of the non-consolidated entities.

Ontario Municipal Employees Retirement Fund

All permanent, full-time employees of the Township are eligible to be members of the Ontario Municipal Employees Retirement System ("OMERS"), a multi-employer pension plan. The plan provides defined pension benefits to employees based on their length of service and rates of pay.

As this is a multi-employer pension plan, the contributions by the Township are recognized as an expenditure. No pension liability for this type of plan is recognized in the Township's consolidated financial statements. Contributions made by the Township to OMERS for 2019 were \$160,473 (2018 \$125,154). The plan had an actuarial deficit of \$3.4 billion at the end of 2019.

Employee Sick Leave payable

Under the sick leave benefit plan, unused sick leave can be accumulated and employees may become entitled to a cash payment when they leave the Township's employment.

The liability for sick leave, to the extent that it has vested and could be taken in cash by an employee on termination, amounted to \$20,493 (2018 \$34,959). This is reflected as a liability in the financial statements. There are no other obligations to municipal employees related to retirement or other post-employment benefits.

Funding agreements

Under the terms of various funding agreements, the Township could have provincial and federal grants become repayable if it is determined that funding was applied towards ineligible costs or if other terms of the agreements were not met. At year end management is of the opinion that all conditions have been met and funding was applied towards eligible costs.

Legal contingencies

Various other statements of claim have been issued against the Township claiming damages. Damages, if any, cannot be estimated at this time and in any event, the Township is of the opinion that these claims would be unfounded or covered by insurance after application of a \$5,000 deductible per claim. Should any loss result, it would be charged to operations when the amount is ascertained.

15. Segmented information

The Corporation of the Township of Black River-Matheson is a diversified municipal government institution that provides a wide range of services to its citizens, including General Government Services, Protection Services, Transportation Services, Environmental Services, Health Services, Social and Family Services, Recreational and Cultural Services and Planning and Development Services. Service areas were created for the purpose of recording specific activities to attain certain objectives in accordance with regulations, restrictions or limitations.

Municipal services are provided by departments and their activities are reported in these service areas. Departments disclosed in the Segmented Information, along with the services they provide, are as follows:

General Government Services

General government services consists of departments that are responsible for adopting bylaws, adopting administrative policy, levying taxes, acquiring, disposing and managing municipal assets, ensuring effective financial management, monitoring performance and ensuring that high quality municipal service standards are met.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

15. Segmented information (continued)

Protection Services

Protection services consists of departments that are responsible for the enforcement of laws, prevention of crime, and maintenance of peace, order, and security by protecting life, property and the environment through the provision of emergency response, thus ensuring safe homes and safe communities.

Transportation Services

Transportation services consists of departments that are responsible for the delivery of municipal public works services related to planning, design, construction, cleaning, repair, snow removal and signage of roadway systems.

Environmental Services

Environmental services include water and sewer services as well as garbage services. Water and sewer services include the operation and distribution of water and networking sewer mains, storm sewers and lagoons. The garbage service is responsible for garbage collection and disposal.

Health Services

The Township funds a range of public health services through the Porcupine Health Unit and provides ambulance services through the District Social Services Administration Board. The Township also provides cemetery services.

Social and Family Services

The Township funds a range of family and social services through the District Social Services Administration Board which includes social housing, childcare and general assistance.

Recreation and Cultural Services

Recreation and cultural services consists of departments that are responsible for providing, facilitating the development of, and maintaining high quality parks, recreational facilities, and cultural services.

Planning and Development Services

Planning and development services consists of departments that are responsible for preparing land use plans, bylaws and policies for sustainable development of the Township and for reviewing and approving new development.

THE CORPORATION OF THE TOWNSHIP OF BLACK RIVER-MATHESON NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2019

| | nued General Government Services | Protection Services | Transportation Services | Environmental Services | Health Services | Social and Family Services | Recreation and Cultural Services | Planning and Development Services | Total 2019 | Tot 201 |
|----------------------------------|---|------------------------|----------------------------|---------------------------|--------------------|----------------------------------|---|--|---------------|-------------|
| Revenues | | 00111000 | 00111000 | 00111000 | 00111000 | 001110000 | 00111000 | 00111000 | | |
| Operating revenues | | | | | | | | | | |
| Municipal taxation | \$ 3,932,804 | \$- | \$- | \$- | \$- | \$ - \$ | \$- | \$- | \$ 3,932,804 | \$ 3,753,15 |
| Water, sewer and garbage charge | s - | - | - | 1,011,244 | - | - | - | - | 1,011,244 | 1,014,98 |
| User charges | 22,582 | 63,504 | - | 35,689 | 19,030 | - | 54,222 | 15,354 | 210,381 | 296,58 |
| Provincial grants | 1,894,935 | 21,190 | 7,045 | - | - | - | 8,123 | 32,211 | 1,963,504 | 1,545,89 |
| Federal grants | - | - | - | - | - | - | 7,610 | 26,533 | 34,143 | 1,67 |
| Investment income | 146,173 | - | - | - | 4,751 | - | - | - | 150,924 | 156,72 |
| Penalties and interest on taxes | 51,077 | - | - | 7,145 | - | - | - | - | 58,222 | 58,72 |
| Provincial Offences Act revenues | - | 37,817 | - | - | - | - | - | - | 37,817 | 24,73 |
| Gain (loss) on disposal of | | | | | | | | | | |
| tangible capital assets | - | 24,254 | - | - | - | - | - | - | 24,254 | (68,8 |
| Other | 57,785 | 25,500 | - | - | - | - | 5,962 | - | 89,247 | 27,2 |
| | 6,105,356 | 172,265 | 7,045 | 1,054,078 | 23,781 | - | 75,917 | 74,098 | 7,512,540 | 6,810,9 |
| Capital revenues | | | | | | | | | | |
| Provincial grants | - | - | - | - | - | - | 24,306 | - | 24,306 | 51,80 |
| Federal grants | - | - | - | - | - | - | 200,310 | - | 200,310 | 435,2 |
| Other | | - | - | - | - | - | - | - | - | 8,0 |
| Total revenues | 6,105,356 | 172,265 | 7,045 | 1,054,078 | 23,781 | - | 300,533 | 74,098 | 7,737,156 | 7,306,1 |
| Expenditures | | | | | | | | | | |
| Wages and benefits | 729,420 | 226,113 | 1,217,383 | 113,279 | 21,533 | - | 279,300 | 37,027 | 2,624,055 | 2,179,1 |
| Interest on long-term debt | - | - | - | 2,142 | - | - | - | - | 2,142 | 6 |
| Materials | 250,483 | 139,667 | 763,573 | 232,764 | 3,067 | - | 204,539 | 40,620 | 1,634,713 | 1,505,3 |
| Contracted services | 406,730 | 553,614 | 350,725 | 706,089 | - | - | - | 139,996 | 2,157,154 | 2,015,4 |
| Rents and financial expenses | 65,744 | - | - | - | - | - | - | - | 65,744 | 26,3 |
| External transfers | - | - | - | - | 361,131 | 530,281 | - | - | 891,412 | 767,8 |
| Amortization | 9,326 | 67,556 | 401,314 | 122,669 | 1,836 | - | 79,905 | - | 682,606 | 639,7 |
| Total expenditures | 1,461,703 | 986,950 | 2,732,995 | 1,176,943 | 387,567 | 530,281 | 563,744 | 217,643 | 8,057,826 | 7,134,5 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

16. Schedule of tangible capital assets

2019

| | | | | | | | | | Opening A | ccumul | ated | | | | Ending | | |
|---------------------------|------|---------------|-----------|----|----------|----|--------------|----|---------------|---------|-------|----|-------------|----|-------------|----|-------------|
| | | Opening | | | | | Ending | | Accumulated A | mortiza | ation | | | A | ccumulated | | Net |
| | | Cost | | | | | Cost | F | Amortization | | on | | Current | Α | mortization | | Assets |
| | De | c 31, 2018 | Additions | D | isposals | E | Dec 31, 2019 | [| Dec 31, 2018 | Dispo | sals | A | mortization | De | ec 31, 2019 | De | ec 31, 2019 |
| General | | | | | | | | | | | | | | | | | |
| Buildings | \$ | 3,837,284 \$ | - | \$ | 24,757 | \$ | 3,812,527 | \$ | 2,225,175 \$ | 24 | ,261 | \$ | 73,775 | \$ | 2,274,689 | \$ | 1,537,838 |
| Land improvements | | 1,549,767 | 49,200 | | 93 | | 1,598,874 | | 963,651 | | 93 | | 35,041 | | 998,599 | | 600,275 |
| Vehicles | | 2,561,967 | 581,631 | | 44,377 | | 3,099,221 | | 1,382,588 | 44 | ,377 | | 149,447 | | 1,487,658 | | 1,611,563 |
| Equipment | | 5,268,573 | 87,947 | | - | | 5,356,520 | | 2,801,404 | | - | | 177,533 | | 2,978,937 | | 2,377,583 |
| Infrastructure | | | | | | | | | | | | | | | | | |
| Roads | 1 | 10,862,603 | - | | - | | 10,862,603 | | 7,969,707 | | - | | 102,445 | | 8,072,152 | | 2,790,451 |
| Bridges | | 4,266,142 | - | | - | | 4,266,142 | | 1,271,685 | | - | | 56,881 | | 1,328,566 | | 2,937,576 |
| Culverts | | 1,484,843 | - | | - | | 1,484,843 | | 1,187,737 | | - | | 49,495 | | 1,237,232 | | 247,611 |
| Underground networks | | 3,551,197 | - | | - | | 3,551,197 | | 2,434,556 | | - | | 32,231 | | 2,466,787 | | 1,084,410 |
| Street lights | | 172,729 | - | | - | | 172,729 | | 28,790 | | - | | 5,758 | | 34,548 | | 138,181 |
| Assets under construction | n | 308,631 | 863,493 | | - | | 1,172,124 | | - | | - | | - | | - | | 1,172,124 |
| | | | | | | | | | | | | | | | | | |
| Total | \$ 3 | 33.863.736 \$ | 1,582,271 | \$ | 69.227 | \$ | 35.376.780 | \$ | 20,265,293 \$ | 68 | 731 | \$ | 682,606 | \$ | 20,879,168 | \$ | 14.497.612 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

16. Schedule of tangible capital assets – continued

2018

| | | | | | Opening A | ccumulated | | Ending | |
|---------------------------|------------------|-----------|-----------|----------------------|------------------|-------------|--------------|---------------|----------------------|
| | Opening | | | Ending | Accumulated A | mortization | | Accumulated | Net |
| | Cost | | | Cost | Amortization | on | Current | Amortization | Assets |
| | Dec 31, 2017 | Additions | Disposals | Dec 31, 2018 | Dec 31, 2017 | Disposals | Amortization | Dec 31, 2018 | Dec 31, 2018 |
| General | | | | | | | | | |
| Buildings | \$ 3,803,938 \$ | 33,346 | \$-1 | \$ 3,837,284 | \$ 2,150,898 \$ | | \$ 74,277 | \$ 2,225,175 | \$ 1,612,109 |
| Land improvements | 1,549,767 | - | - | 1,549,767 | 929,595 | - | 34,056 | 963,651 | 586,116 |
| Vehicles | 2,561,967 | - | - | 2,561,967 | 1,271,913 | - | 110,675 | 1,382,588 | 1,179,379 |
| Equipment | 4,931,897 | 336,676 | - | 5,268,573 | 2,627,453 | - | 173,951 | 2,801,404 | 2,467,169 |
| Infrastructure | | | | | | | | | |
| Roads | 10,689,295 | 173,308 | - | 10,862,603 | 7,867,261 | - | 102,446 | 7,969,707 | 2,892,896 |
| Bridges | 4,311,306 | - | 45,164 | 4,266,142 | 1,257,157 | 42,353 | 56,881 | 1,271,685 | 2,994,457 |
| Culverts | 1,484,843 | - | - | 1,484,843 | 1,138,242 | - | 49,495 | 1,187,737 | 297,106 |
| Underground networks | 3,551,197 | - | - | 3,551,197 | 2,402,315 | - | 32,241 | 2,434,556 | 1,116,641 |
| Street lights | 172,729 | - | - | 172,729 | 23,032 | - | 5,758 | 28,790 | 143,939 |
| Assets under construction | on <u>35,463</u> | 308,631 | 35,463 | 308,631 | - | - | - | - | 308,631 |
| | | | | | | | | | |
| <u>Total</u> | \$ 33,092,402 \$ | 851,961 | \$ 80,627 | <u>\$ 33,863,736</u> | \$ 19,667,866 \$ | 42,353 | \$ 639,780 | \$ 20,265,293 | <u>\$ 13,598,443</u> |

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THE CORPORATION OF THE TOWNSHIP OF BLACK RIVER-MATHESON

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

17. Budgeting

The Township budgets to determine an appropriate tax rate based on all budgeted revenues and expenditures.

The consolidated statement of operations on page 5 has been modified here to exclude amortization and to include tangible capital asset expenditures and the principal repayments on long-term debt.

This modified statement of operations (budget based) is consistent with the budget format used and is presented here with the 2019 budget.

| | | 2019 | 2019 | 2018 |
|---|----|-------------|----------------|--------------|
| REVENUES | | Budget | Actual | Actual |
| Operating revenues | | | | |
| Municipal taxation | \$ | 3,903,717 | \$ 3,932,804 | \$ 3,753,157 |
| Water, sewer and garbage charges | | 1,009,049 | 1,011,244 | 1,014,986 |
| User charges | | 243,427 | 210,381 | 296,588 |
| Provincial grants | | 1,570,095 | 1,963,504 | 1,545,897 |
| Federal grants | | 69,800 | 34,143 | 1,675 |
| Investment income | | 116,000 | 150,924 | 156,728 |
| Penalties and interest on taxes | | 52,000 | 58,222 | 58,722 |
| Provincial Offences Act revenues | | 20,000 | 37,817 | 24,735 |
| Proceeds from sale of tangible capital assets | | 25,000 | 24,750 | - |
| Other | | 36,940 | 89,247 | 27,294 |
| | | 7,046,028 | 7,513,036 | 6,879,782 |
| Capital revenues | | | | |
| Provincial grants | | 94,676 | 24,306 | 51,808 |
| Federal grants | | 515,761 | 200,310 | 435,288 |
| Other | | - | - | 8,040 |
| Proceeds from long-term debt | | - | - | 90,853 |
| | | 610,437 | 224,616 | 585,989 |
| Total revenues | | 7,656,465 | 7,737,652 | 7,465,771 |
| EXPENDITURES | | | | |
| Operating expenditures | | | | |
| General government | | 1,338,363 | 1,452,377 | 1,029,916 |
| Protection to persons and property | | 1,000,693 | 919,394 | 845,335 |
| Transportation services | | 2,452,884 | 2,382,832 | 2,340,396 |
| Environmental services | | 1,241,511 | 1,054,274 | 1,018,341 |
| Health services | | 442,246 | 385,731 | 339,115 |
| Social and family services | | 539,224 | 530,281 | 453,416 |
| Recreation and cultural services | | 547,739 | 483,839 | 476,467 |
| Planning and development | | 283,915 | 217,643 | 180,818 |
| | | 7,846,575 | 7,426,371 | 6,683,804 |
| Capital expenditures | | 2,712,500 | 1,582,271 | 851,961 |
| Cost to dispose tangible capital assets | | , , , | ,, , - | 30,528 |
| Long term debt repayment | | 48,708 | 17,313 | 4,255 |
| Total expenditures | _ | 10,607,783 | 9,025,955 | 7,570,548 |
| Deficit full budget base | | | | |
| (budgeted to be transferred from reserves) | \$ | (2,951,318) | \$ (1,288,303) | \$ (104,777) |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

18. Sewer systems Schedule of Operations and Continuity of Reserve

This schedule is not prepared according to PSAB accounting rules. It is operational. It excludes depreciation, includes capital revenue and expenses, and includes proceeds and repayments of long-term debt.

| Devenue | 2019 | 2018 |
|--|--------------|--------------------------|
| Revenue User fees and service charges | \$ 458,936 | \$ 461,895 |
| Proceeds from long-term debt Total revenues | 458,936 | <u>90,853</u> 552,748 |
| Total revenues | 430,930 | 552,740 |
| Expenditures | | |
| Wages and benefits | 4,682 | 16,447 |
| Materials, supplies and other | 46,926 | 61,446 |
| Contracts | 219,844 | 192,088 |
| Maintenance | 36,072 | 9,138 |
| Capital expenses | - | 90,853 |
| Long-term debt - principal | 17,313 | 4,255 |
| - interest | 2,142 | 609 |
| Total expenditures | 326,979 | 374,836 |
| Annual surplus – transferred to reserve | 131,957 | 177,912 |
| Reserve, beginning of year | 1,009,278 | 831,366 |
| Reserve, end of year | \$ 1,141,235 | \$ 1,009,278 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

19. Water systems Schedule of Operations and Continuity of Reserve

This schedule is not prepared according to PSAB accounting rules. It is operational. It excludes depreciation, includes capital revenue and expenses, and includes proceeds and repayments of long-term debt.

| | 2019 | 2018 |
|---|--------------|------------------|
| Revenue User fees and service charges | \$ 518,954 | \$ 519,374 |
| Federal grants – capital Provincial grants – capital | - | 50,000 25,000 |
| Total revenues | 518,954 | 594,374 |
| Expenditures | | |
| Wages and benefits | 25,855 | 45,992 |
| Materials and supplies | 73,233 | 81,951 |
| Contracted services | 211,894 | 203,181 |
| Maintenance | 63,785 | 37,169 |
| Capital expenses | - | 175,869 |
| Total expenditures | 374,767 | 544,162 |
| Annual surplus – transferred to reserve | 144,187 | 50,212 |
| Reserve, beginning of year | 1,337,668 | 1,287,456 |
| Reserve, end of year | \$ 1,481,855 | \$ 1,337,668 |

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THE CORPORATION OF THE TOWNSHIP OF BLACK RIVER-MATHESON

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

20. Garbage collection Schedule of Operations and Continuity of Reserve

This schedule is not prepared according to PSAB accounting rules. It is operational. It excludes depreciation, includes capital revenue and expenses, and includes proceeds and repayments of long-term debt.

| Percent | | 2019 | 2018 |
|--|-----------|--------|--------------|
| Revenue User fees and service charges | <u>\$</u> | 62,818 | \$ 62,054 |
| Expenditures Garbage collection contracts | | 50,886 | 56,023 |
| Annual surplus – transferred to reserve | | 11,932 | 6,031 |
| Reserve, beginning of year | | 33,611 | 27,580 |
| Reserve, end of year | \$ | 45,543 | \$ 33,611 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

21. Library Board Schedule of Operations

This schedule is not prepared according to PSAB accounting rules. It is operational. It excludes depreciation, includes capital revenue and expenses, and includes proceeds and repayments of long-term debt (if applicable).

| | 2019 | 2018 |
|--|------------|--------------|
| Revenue | | |
| Municipal contributions | \$ 88,136 | |
| Province of Ontario – annual operating grant | 7,995 | , |
| Province of Ontario – other | 128 | 3 11,332 |
| User fees and service charges | 8,311 | 7,972 |
| Donations | 1,572 | 2 608 |
| Transfer from reserve | | - 6,965 |
| Total revenue | 106,142 | 2 118,508 |
| Expenditures | | |
| Wages and benefits | 64,177 | |
| Books, videos and computer software | 12,781 | , |
| Utilities and water | 11,684 | 12,118 |
| Office and computer | 14,507 | 23,866 |
| Insurance | 1,695 | 5 1,309 |
| Other | 1,298 | 3 1,453 |
| Capital expenses | | - 6,965 |
| Total expenditures | \$ 106,142 | 2 \$ 118,508 |

The library board has a reserve of \$3,035 (2018 \$3,035) designated for library purposes.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

22. Museum Committee Schedule of Operations

This statement is not prepared according to PSAB. It is operational. It excludes depreciation, includes capital revenue and expenses, and includes proceeds and repayments of long-term debt.

| | 2019 | 2018 |
|-------------------------------------|-----------|-----------|
| Revenue | | |
| Municipal contributions | \$ 27,070 | \$ 38,339 |
| Admissions, memberships and other | - | 40 |
| Donations and fundraising | 4,390 | 4,195 |
| Federal grants – operating | 1,890 | - |
| Total revenue | 33,350 | 42,574 |
| Expenditures | | |
| Wages and benefits | 17,966 | 15,920 |
| Materials and services | 15,384 | 26,654 |
| Total expenditures | 33,350 | 42,574 |
| Transfer from working funds reserve | | 2,500 |
| Reserve, beginning of year | 25,575 | 23,075 |
| Reserve, end of year | \$ 25,575 | \$ 25,575 |

Kemp Elliott & Blair LLR

TERRY L. ELLIOTT, CPA, CA STEVEN M. ACLAND, CPA, CA DANIELLE GIRARD, CPA, CA LOUISE LABONTE, MBA, CPA, CA

CHARTERED PROFESSIONAL ACCOUNTANTS 8 ARMSTRONG ST., P.O. BOX 1468 NEW LISKEARD, ON P0J 1P0 Page 25

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NOTICE TO READER

To the Members of Council, Inhabitants and Ratepayers of the Corporation of the TOWNSHIP OF BLACK RIVER-MATHESON:

On the basis of information provided by management, we have compiled the statement of financial position of the <u>TRUST FUNDS</u> of the Corporation of the <u>TOWNSHIP OF BLACK</u> <u>RIVER-MATHESON</u> as at December 31, 2019 and the statement of continuity for the year then ended.

We have not performed an audit or a review engagement in respect of these consolidated financial statements and, accordingly, we express no assurance thereon.

Readers are cautioned that these statements may not be appropriate for their purposes.

Kemp Elliott & Blair LLP

Licensed Public Accountants New Liskeard, Ontario December 8, 2020

Hemp Elliott + Blain UP

Chartered Professional Accountants

(Unaudited – See Notice to Reader)

THE CORPORATION OF THE TOWNSHIP OF BLACK RIVER-MATHESON

TRUST FUNDS – CEMETERY PERPETUAL CARE

STATEMENT OF CONTINUITY

FOR THE YEAR ENDED DECEMBER 31, 2019

| | 2019 | 2018 |
|--|---------------------------------|---------------------|
| Balance, beginning of year Capital receipts | \$ 189,275 4,350 | \$ 186,935 2,340 |
| BALANCE, END OF YEAR | \$ 193,625 | \$ 189,275 |
| STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2019 | | |
| | | |
| | | |
| FINANCIAL ASSETS | 2019 | 2018 |
| | <u>2019</u> <u>\$200,353</u> | 2018 \$ 190,865 |
| FINANCIAL ASSETS | | |

NOTES TO THE FINANCIAL STATEMENTS

1. Accounting Policy

The activities of the trust funds are reported on the cash basis with the exception of amounts due to the Corporation of the Township of Black River-Matheson.

2. Interest earned by the Cemetery Perpetual Care Fund is transferred directly to the Township bank account to fund current year operations and is not recorded in this statement.